

Japan market Continue to be a strong earnings base

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- (1) decrease in demand for tobacco products in key markets;
- (2) restrictions on promoting, marketing, packaging, labeling and usage of tobacco products in markets in which we operate;
- (3) increases in excise, consumption or other taxes on tobacco products in markets in which we operate;
- (4) litigation around the world alleging adverse health and financial effects resulting from, or relating to, tobacco products;
- (5) our ability to realize anticipated results of our acquisition or other similar investments;
- (6) competition in markets in which we operate or into which we seek to expand;
- (7) deterioration in economic conditions in areas that matter to us;
- (8) economic, regulatory and political changes, such as nationalization, terrorism, wars and civil unrest, in countries in which we operate:
- (9) fluctuations in foreign exchange rates and the costs of raw materials; and
- (10) catastrophes, including natural disasters. .

This presentation contains images or packages of our brands in some slides. Those slides have been included exclusively to illustrate JT Group's strategy or performance to our investors. They are not to be used for any other purpose.

Japan, a highly competitive platform of profitability

Business environment

- The 5th largest market in volume, 3rd in value⁽¹⁾
- Moderate industry contraction
- Increasingly tightening, but manageable regulations

Performance

- Share of market: Retained over 60%
- MEVIUS: Strengthened its position as the No.1 brand
- Seven Stars: Enhanced brand equity by new product launches

London – September 19, 2014

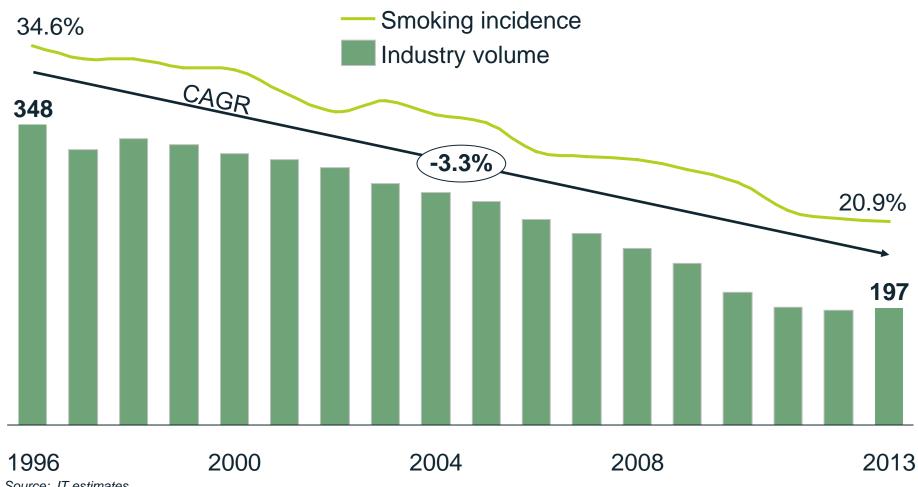
JT owns nine of the top 10 SKUs in the Japanese market



Business environment

Moderate industry contraction

Industry volume and smoking incidence evolution (BnU, %)

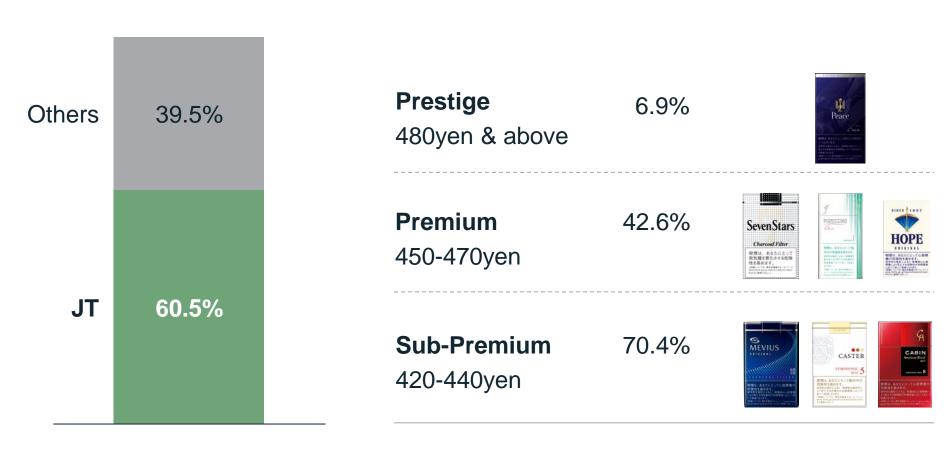


Source: JT estimates
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Share of market: Retained over 60%

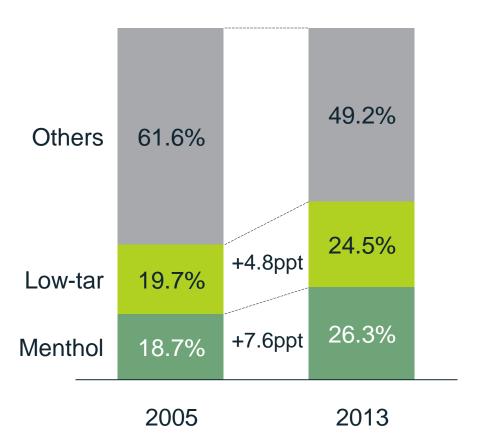
JT Share of market

JT Share of segment and key brands, 2013



Growing segments: Menthol and Low-tar

Market configuration



JT Share of menthol segment



Jul-Sep Oct-Dec 2013 Jan-Mar Apr-Jun 2014

Source: JT estimates
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JT Investor Meeting

Increasingly tightening, but manageable regulations

- Regulations focusing mainly on smoking in public places
- JT to improve environment for smokers and non-smokers to co-exist





Relevant laws

Japan Tobacco Inc. Act

 The JT Act stipulates that the Japanese Government must continue to hold over one-third of JT's issued shares

Tobacco Business Act

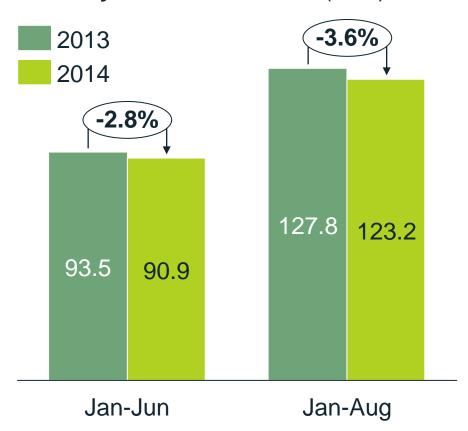
- JT must purchase all tobacco leaf produced in Japan and usable for tobacco production
- Tobacco products shall not be manufactured by any other manufacturer than Japan Tobacco Inc.
- Retailers need to obtain permission to sell tobacco products from the Minister of Finance
- Retail price of a tobacco product must be approved by the Minister of Finance and the product must be sold at the approved retail price



Market trend after the consumption tax hike in 2014

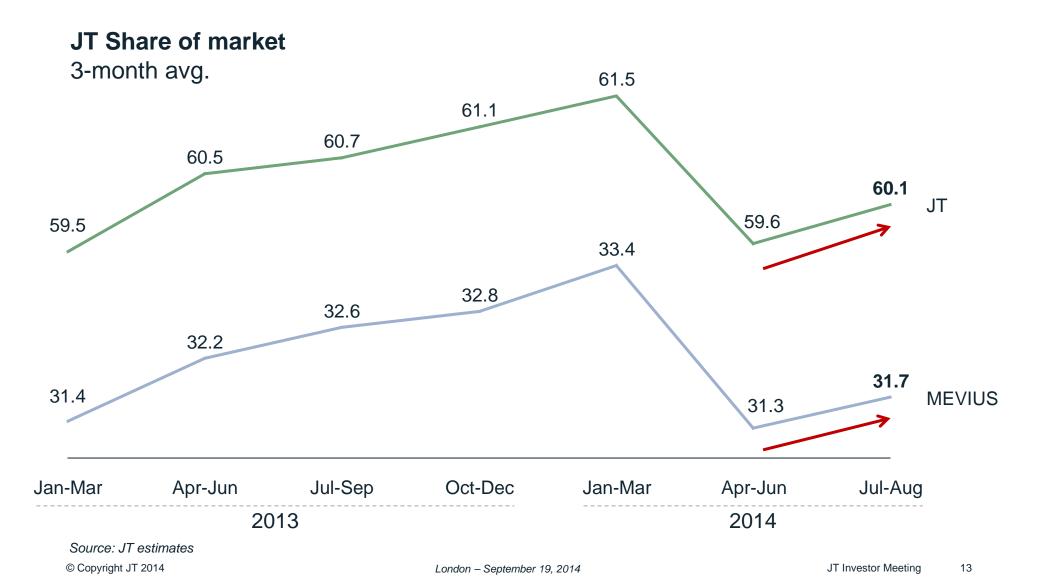
Industry contraction within our expectation

Industry volume evolution (BnU)



 January to December 2014 decline expected to be -3% to -4%

Strong share of market performance



Vigorous promotional activities





Brands

MEVIUS: Strengthened its position as the No.1 brand

- Share gains among young adult smokers
- MEVIUS now claiming No. 2 position in menthol segment

SOM among young adult smokers 1-month avg.





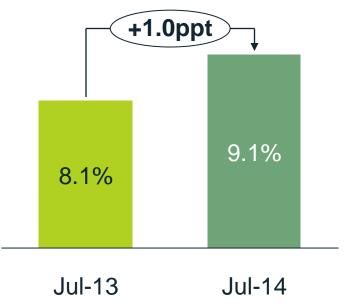
喫煙は、あなたにとって肺がんの原因の一つとなり、心筋梗塞・脳卒中の危険性や肺気腫を悪化させる危険性を高めます。 未成年者の喫煙は、健康に対する悪影響やたばこへの依存をより強めます。周りの人から勧められても決して吸ってはいけません 妊娠中の喫煙は、胎児の発育障害や早産の原因の一つとなります。

Seven Stars: No. 1 SKU in the market

- No.1 SKU in the Premium segment
- Strengthened its menthol offering in April and expanded its line-up in July

Share of value

1-month avg.





Emerging Products actively introduced

- Smokeless tobacco, "Stix"
- Launched Ploom in December, 2013





Further strengthen competitiveness

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Initiatives to strengthen our competitiveness

- Adapt to market changes by reforming sales operations
- Further optimize cost through consolidation of tobacco manufacturingrelated factories
- Redesign organizations to enhance their agility and adaptability to changes

Regional sales headquarters

25



15

Tobacco manufacturing factories

6





Summary

Continued to be a highly competitive platform for the Group's profitability

- Quality top-line growth
 - Continued to strengthen our brands' equity
 - Further grew market share of No.1 brand MEVIUS
 - Leveraged the brand equity of Seven Stars
- Further strengthened competitiveness
 - Reorganization of sales operations
 - Cost optimization
 - Delegation of authority to regional sales headquarters and factories